

Medical Equipment & Services

Key data Price (SEK)* 10.1 Country Bloomberg Reuters ZENI.TE Free float Market cap (SEKm) 70.9%

Net debt (current Y/E) (SEKm) 5.6 No. of shares (m) Next event Q3: 15-Nov

* Price as at close on 23 August 2019

Mats Palerius Mats Palerius

Company description

Zenicor offers complete system including a thumb EKG and a software backbone used for spontaneous and systematic screening for Atrial Fibrillation, the single most significant indicator for stroke. Zenicor's thumb has been validated by several large scientific es. Studies show that systematic screening using Zenicor's product is more efficient than the prevailing method, Holter EKG. Several countries are considering national screening programs for AF, but are awaiting additional scientific support, possibly coming Q3 20 in the 5 year follow up to the Swedish "Strokestop" study.

Ownership structure

Mats Palerius (CEO and co founder)	17.4%
Sonny Norström & co (co founder)	14.9%
Ydrehall AS	12.4%
Humle Fonder	8.9%
Handelsbanken Fonder	8.5%

Source: Holdings (30 June 2019)

Estimate changes

	19E	20E	21E
Sales	-5.1%	-6.6%	-6.6%
EBITDA	-83.2%	n.m.	-43.1%
EBIT (adj.)	n.m.	n.m.	-54.9%
EPS (adj.)	n.m.	n.m.	n.m.

Source: Danske Bank Equity Research estimates

Analust(s)

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Find our research here: https://research.danskebank.com

Important disclosures and certifications are contained from page 8 of this report

Zenicor

UK SAFER study is creating positive ripple effects

Although sales growth was slightly weaker than we estimated, Zenicor delivered a record quarter in Q2 19 and a positive outlook for increased growth rates in H2 19 and 2020. We are encouraged by the rapid uptake in pay-per-use based sales, driving a higher proportion of recurring revenues. The transition in the sales model continues to have a temporary dampening effect on growth but we see the outlook for new contracts as positive.

- The CEO expects good growth in coming quarters, driven by ripple effects from the UK SAFER study, continued increased penetration with existing customers and expansion into new markets. The CEO's comments support our view that Zenicor will continue to expand in new markets and that taking part in the SAFER study significantly improves the company's credibility as a supplier of an important system to digitalise and facilitate care for patients suffering from atrial fibrillation.
- Pay-per-use sales increased from 3% of sales in Q1 to 15% in Q2, evidencing that the sales model works. The increase in pay-per-use based sales has been slower than we expected over the past year but it is very reassuring to see the high current growth rates and that utilisation rates on the oldest contracts are now at high levels. This implies a gradual pickup of utilisation by the newer contracts, which would drive sales growth in coming quarters.
- Cash flow continued to be negative given the investments to develop the software solution and the working capital build. The cash flow profile of the large SAFER project is back-end loaded, so we expect a swing back in working capital in 2020 and top-line driven positive operational cash flow from H2 20. However, with SEK1.2m in cash on the balance sheet, the company needs to secure intermediate financing.
- Estimate revisions and valuation. We trim our sales estimates for 2019E and 2020E by 5% and 7% respectively, mainly as a function of the slower-than-expected increase in utilisation rates for new contracts. As the utilisation rates of older contracts have increased, we have confidence in continued good sales growth, supported by alreadylanded contracts and additional contracts in the pipeline. We trim our valuation range to from SEK38-46 to SEK32-39.

Key financials Price performance Year-end Dec (SEK) 2021E 2017 2018 2019E 2020E 7.3% 12.7% 12.1% 28.0% 35.0% Revenues growth 30 EBITDA (m) EBIT adj. (m) -0 MANA -69.8% 14.5% 81.7% EBIT growth n.m n.m. Pre-tax profit (m) -0.46 EPS adj. -0.53 -0.14 -0.37 DPS 0.00 0.00 0.00 0.00 0.00 Dividend yield FCF yield (incl. recurr capex) -0.5% -10.1% -8.8% 4.8% 3.2% ZENI.TE —OMXS All rebased EBIT margin (adj.) -15.1% -11.5% -1.9% -7.9% 5.5% Net debt/EBITDA (x) 1M зм 6.1 -0.7 12M 5Y Absolute -66% n.m. ROIC -37.9% -21.6% -2.6% -12.9% 14.2% 2.5 Rel. local market -24% -38% -65% n.m EV/EBITDA (adi.) (x) n.m. n.m. n.m. n.m. 15.3 Rel Ell sector -24% -38% -65% n m n.m n.m. n.m. n.m EV/EBIT (adi.) (x) n.m n.m. n.m. n.m. 24.3 P/E (adj.) (x)

Source: Company data, Danske Bank Equity Research estimates

Source: FactSet

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Improving growth outlook

Although Zenicor delivered all-time high sales in Q2, the 4% growth was somewhat weaker than we had estimated. However, on a more positive note, the CEO was very positive on the growth outlook for H2 19, as well as into 2020. Zenicor is ramping up existing contracts, such as the local contract with the Swedish care units in Värmland as well as the UK co-operation with drug manufacturer Daiichi-Sankyo in the UK.

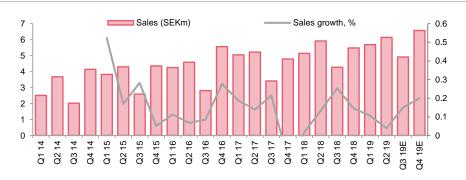
Table 1: Q2 19 deviation of actual from estimated results

SEKm	Q2 19A	Q2 19E	Deviation	Q2 18
Sales	6.2	6.8	-9%	5.9
Sales growth	4%	15%	-10.9	13%
EBITDA	0.3	1.3	-79%	0.2
EBIT	0.2	1.3	-81%	0.1
EBIT margin	4.0%	18.5%	-14.6	2.3%
PTP	0.2	1.2	-86%	0.1
Net profit	0.2	1.2	-86%	0.1
EPS (SEK)	0.03	0.21	-86%	0.01
Net debt (cash)	-2.0	-3.2	-36%	-8.6

Source: Company data, Danske Bank Equity Research estimates

That pay-per-use contracts increased from 3% of sales in Q1 19 to 15% of sales in Q2 19 illustrates that it takes time before the devices placed in local care units are actually utilised to a satisfactory level. We understand that the utilisation rate of the first contract in Finland, in Uleåborg, is now at a high level. This contract started as a trial project in 2017, with commercialisation in 2018. As this project has taken a long to mature, we expect to see further growth as the contracts in Tampere, Värmland and the UK increase in utilisation ahead. In addition, comments by the CEO in the report suggest that we will see additional contracts in the near term, as well as entry into new markets.

Chart 1: Sales and growth by quarter



Source: Company data, Danske Bank Equity Research estimates

The key concern is the negative cash flow and low current cash position at SEK1.2m. The operations per se are approaching cash flow positive but continued investments in software coupled with a back-end loaded cash flow profile for the large SAFER projects are likely to continue driving negative cash flow. With the projected growth and swing back in working capital in 2020, we do not see the negative cash flow as a worrying long-term aspect. However, we believe the company still needs to secure short-term funding to bridge the gap.



We trim our sales estimates for 2019 and 2020 by 5% and 7%, respectively, driven by the slower-than-expected increase in utilisation rates and the short-term negative aspects of the transition from an equipment-based sales model to a pay-per-use sales model. Having said that, we believe in the long term the increase in recurring revenues will warrant a higher valuation multiple. In addition, we argue fundamentals are in place for a pickup in growth rates, although the timing of when Zenicor signs new contracts and the pace of uptake are uncertain.

Table 1: Zenicor - key figures

SEKm	Q1 18	Q2 18	Q3 18	Q4 18	2018	Q1 19	Q2 19E	Q3 19E	Q4 19E	2019E	2020E	2021E	2022E
Sales	5.1	5.9	4.3	5.5	20.8	5.7	6.1	4.9	6.6	23.3	29.8	40.3	54.4
Sales growth	2%	13%	25%	14%	13%	11%	4%	15%	20%	12%	28%	35%	35%
EBITDA	-0.4	0.2	-1.8	-0.3	-2.3	-0.4	0.3	-0.8	0.6	-0.3	-1.2	3.6	10.9
EBIT	-0.4	0.1	-1.8	-0.3	-2.4	-0.4	0.2	-0.8	0.5	-0.4	-2.4	2.2	9.5
EBIT margin	-7.7%	2.3%	-42.6%	-5.5%	-11.5%	-6.7%	4.0%	-17.1%	8.2%	-1.9%	-7.9%	5.5%	17.5%
PTP	-0.5	0.1	-1.9	-0.4	-2.7	-0.5	0.2	-0.9	0.5	-0.8	-2.4	2.2	9.5
Net profit	-0.5	0.1	-1.9	-0.4	-2.7	-0.5	0.2	-0.9	0.5	-0.8	-2.1	2.0	8.4
EPS (SEK)	-0.11	0.01	-0.33	-0.07	-0.49	-0.09	0.03	-0.16	0.08	-0.14	-0.37	0.35	1.50
Net debt (cash)	-11.4	-8.6	-8.1	-3.1	-3.1	0.4	2.0	2.9	1.9	1.9	-0.8	-2.6	-9.4

Source: Company data, Danske Bank Equity Research estimates

Valuation

When valuing a company such as Zenicor in an attractive market with good growth prospects but in the early stages of its development phase, we need to look two to four years out to determine what kind of sales and margins the company could deliver. We have established that we see a high need for the company's products and that there is a high probability of market growth. In this market, Zenicor has an established position in terms of scientific support from several studies. In addition, the company has accelerated, and should continue to accelerate, its position in the market and has a proven revenue model. We argue recent orders add to its validity and that the company's way to market works.

Table 2: Healthcare peer group summary - EV/sales

Healthcare	Price		Mkt cap		EV/sales (x)			
peers	(Icl ccy)*	Ticker	(Icl ccy m)	2018	2019E	2020E	2021E	
Biotage AB	100.4	BIOT SS	6,546	7.1	6.1	5.5	5.0	
Vitrolife AB	172	VITR SS	18,671	15.8	12.6	11.2	10.0	
Sectra AB Class B	368	SECTB SS	14,114	9.6	9.0	8.2	7.5	
Ambu A/S Class B	99.7	AMBUB DC	24,417	10.0	9.0	7.5	6.2	
Boule Diagnostics AB	38.95	BOUL SS	756	1.7	1.7	1.5	1.4	
Xvivo Perfusion AB	183.8	XVIVO SS	4,889	25.0	20.7	15.8	10.6	
iRhythm Technologies, Inc.	72.79	IRTC US	1,809	12.4	8.5	6.4	5.0	
Zenicor Medical Systems AB	10.1	ZENI SS	57	2.5	1.9	1.3	0.9	
Median (excl. iRhythm & Zenico	r)			9.8	9.0	7.9	6.9	
Average (excl. iRhythm & Zenic	or)			8.0	6.9	8.3	6.6	

^{*}Prices as at 15:57 CEST on 23 August 2019

Source: FactSet (prices and peer consensus), Danske Bank Equity Research (Zenicor estimates)

Table 3: Healthcare peer group summary - EV/EBIT and P/E

Healthcare	Price		Mkt cap		EV/EB	IT (x)			P/E	(x)	
peers	(Icl ccy)*	Ticker	(Icl ccy m)	2018	2019E	2020E	2021E	2018	2019E	2020E	2021E
Biotage AB	100.4	BIOT SS	6,546	37.7	30.6	24.4	21.6	38.8	32.6	29.8	29.4
Vitrolife AB	172	VITR SS	18,671	45.5	37.4	32.8	28.0	59.8	48.0	43.3	37.9
Sectra AB Class B	368	SECTB SS	14,114	56.2	50.0	43.9	39.4	69.2	66.2	58.8	52.4
Ambu A/S Class B	99.7	AMBUB DC	24,417	46.3	59.5	40.1	28.6	71.1	61.9	51.9	36.2
Boule Diagnostics	38.95	BOUL SS	756	13.6	13.3	9.9	8.5	18.9	20.7	12.9	11.4
Xvivo Perfusion AB	183.8	XVIVO SS	4,889	332.0	225.6	74.4	38.8	263.9	189.6	85.1	47.2
iRhythm Technolog	72.79	IRTC US	1,809	0.0	0.0	0.0	219.6	0.0	0.0	0.0	350.0
Zenicor Medical Sys	s. 10.1	ZENI SS	57	-134.5	-23.7	24.3	5.0	-71.1	-27.0	28.7	6.7
Median (excl. iRhyth	nm & Zenic	or)		42.2	34.2	27.6	45.5	37.4	32.8	28.0	59.8
Average (excl. iRhy	thm & Zenio	cor)		41.4	33.5	27.1	38.0	35.6	28.2	23.6	49.6

^{*}Prices as at 15:57 CEST on 23 August 2019

Source: Danske Bank Equity Research estimates, FactSet

We think the sales multiple in relation to peers is the most appropriate way to value Zenicor. We value Zenicor on an EV/sales 2021E multiple of 5.5x. This implies a discount to the peer group average of 7.0x. The reason for the discount is that we argue Zenicor must demonstrate that the company can accelerate growth rates and achieve scale on the product. Note that the larger US peer iRhythm Technologies trades on EV/sales 2021E of 5x. We lower our base value from SEK42 to SEK36 per share on the back of a reduction in top-line growth assumptions. Applying our cautious and optimistic scenarios, we reach a range of SEK32-39 (previously SEK38-46). Given the company's asset-light model, scientific validation of the product and growth above that of peers over the forecast period, we find a valuation close to peers justified. Our DCF model indicates a fair value of SEK60 but in light of the strong expected sales growth and inherent uncertainty in the DCF valuations of high-growth companies, we prefer to rely on the sales multiple valuation.



Table 4: Scenario valuation summary

2021E	EV/sales	Market cap	Per share	Upside
	(x)	(SEKm)	(SEK)	potential
Bear	4.5	181.2	32.2	206%
Base	5.0	201.3	35.7	240%
Bull	5.5	221.5	39.3	274%
Current share price (SEK)		59.2	10.5	

Source: Danske Bank Equity Research estimates

Risks

Zenicor operates in a competitive industry, with several potential competing products and technologies. The technology is proven and superior to most prevailing methods for atrial fibrillation screening and is supported by several independent studies. Having said this, there is always a risk of new entrants, or existing players developing stronger propositions. There are several global players with strong financial resources, which could increase their marketing efforts to expand their shares in Zenicor's home markets.

The company needs to continue investing in marketing in order to drive volumes, while trimming costs in order to remain competitive. There is a risk increased spending will not result in the expected top-line growth, requiring additional capital injections. In addition, the strain on working capital increases the risk that Zenicor needs additional capital.

A key demand driver for Zenicor is preventive screening for atrial fibrillation. We see a high likelihood of more broad-based screening but these decisions lie outside the company's control. National healthcare systems tend to be slow in adopting new technology and medical professionals can be slow in implementing new technical solutions.

There is a currency risk as Zenicor reports in Swedish krona but sales, to an increasing extent (30% of total sales but 50% of sales growth), are outside of Sweden. Costs are predominantly in Swedish krona. The 30% of revenues not in Swedish krona are mainly in euro and British pounds (with, we believe, minor exposure to Norwegian krone and Swiss francs).



Company summary

Sales breakdown, geographical areas

Sales breakdown, divisions

n.a.

n.a.

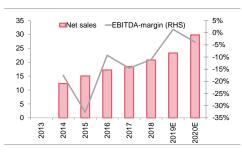
Company information

Zenicor Saltmätargatan 8, 113 59 STOCKHOLM Sweden www.zenicor.se

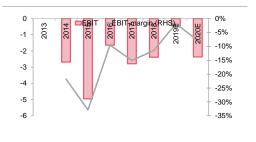
Main shareholders

Name	Votes (%)	Capital (%)
Mats Palerius (CEO and co founder)	17.4%	17.4%
Sonny Norström & co (co founder)	14.9%	14.9%
Ydrehall AS	12.4%	12.4%
Humle Fonder	8.9%	8.9%
Handelsbanken Fonder	8.9%	8.5%

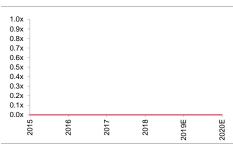
Net sales and EBITDA margin (SEKm)



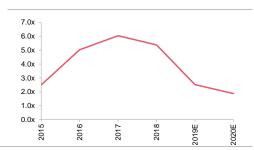
EBIT and EBIT-margin (SEKm)



P/E NTM



EV/sales NTM



Source: FactSet, Company data, Danske Bank Equity Research estimates



Summary tables

INCOME STATEMENT										
Year end Dec, SEKm	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
Net sales		12	15	17	18	21	23	30	40	54
Cost of sales & operating costs		-15	-20	-19	-21	-27	-26	-31	-37	-43
EBITDA		-2	-5	-2	-3	-2	0	-1	4	11
EBITDA, adj.		-2	-5	-2	-3	-2	0	-1	4	11
Depreciation		-1	-0	-0	-0	-0	-0	-0	-0	-(
EBITA		-3	-5	-2	-3	-2	0	-1	3	11
EBIT incl. EO, bef. ass.		-3	-5 -5	-2	-3	-2 -2	-0	-2	2	
EBIT, adj.		-3	- 5	-2 -2	-3	-2 -2	-0	-2 -2	2	9
		-3 -0	-0	-2 -0	-3 1	-2 -0	-0	0	0	(
Financial items, net		-0 -3	-0 -5	-0 -2	-2	-0 -3	-0 -1	- 2	2	
Pre-tax profit		-3	-5	-2	-2	-3	-1			
Taxes		_	_	_	_			0	-0	-
Net profit, rep.		-3	-5	-2	-2	-3	-1	-2	2	
Net profit, adj.		-3	-5	-2	-2	-3	-1	-2	2	
CASH FLOW										
SEKm	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
EBITDA		-2	-5	-2	-3	-2	0	-1	4	11
Change in working capital		1	-1	-5	2	-5	-2	4	-1	-3
Net interest paid		-0	-0	-0	1	-0	-0			
Taxes paid		-0	-0					0	-0	-1
Other operating cash items										
Cash flow from operations		-2	-6	-7	-0	-7	-2	3	2	7
Capex		-0	-0	-0	-0	-4	-3	-0	-0	-(
Div to min		-	-	-	-	•	-	-	-	
Free cash flow		-2	-6	-7	-0	-12	-5	3	2	7
Disposals/(acquisitions)		-2	-0	-,	-0	-12	-3	3	-	
Free cash flow to equity		-2	-6	-7	-0	-12	-5	3	2	7
		-2	-6	-1	-0	-12	-5	3	2	,
Dividend paid										
Share buybacks										
New issue common stock		11				18				
Incr./(decr.) in debt						-2				
Minorities & other financing CF		-10	-0	4	-0	2				
Cash flow from financing		11	-0	4	-0	18	0	0	0	(
Disc. ops & other										
Incr./(decr.) in cash		10	-6	-3	-1	6	-5	3	2	7
BALANCE SHEET										
SEKm	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
Cash & cash equivalents		10	4	1	0	6	1	4	6	13
Inventory		2	1	3	4	4	4	5	6	1
Trade receivables		2	3	4	4	4	5	6	8	11
Other current assets		1	1	2	3	7	8	4	4	
Goodwill		1								
Other intangible assets		•				4	7	6	4	:
Fixed tangible assets			0	0	0	0	0	0	0	·
Associated companies		0	0	0	0	0	0	0	0	
Other non-current assets		0	0	0	0	0	0	0	0	,
		15			12			25		
Total assets		15	9 7	11 5	3	26	26	15	30 17	41
Shareholders' equity		12	1	5	3	18	17	15	1/	25
Of which minority interests						_	_	_		
Current liabilities		3	2	3	4	5	6	7	10	10
Interest-bearing debt		1	0	3	5	3	3	3	3	:
Pension liabilities										
Oth non-curr. liabilities										
Total liabilities		4	3	6	9	8	9	10	13	16
Total liabilities and equity		15	9	11	12	26	26	25	30	41
Net debt		-9	-3	2	5	-3	2	-1	-3	-6

Source: Company data, Danske Bank Equity Research estimates



Summary tables

PER SHARE DATA	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
No. of shares, fully diluted (y.e.) (m)	2013	2014	4.5	4.5	4.6	5.6	5.6	5.6	5.6	5.6
No. of shares, fully diluted (avg.) (m)			4.5	4.5	4.5	5.1	5.6	5.6	5.6	5.6
EPS (SEK)			-1.12	-0.38	-0.46	-0.53	-0.14	-0.37	0.35	1.50
EPS adj. (SEK)			-1.12	-0.38	-0.46	-0.53	-0.14	-0.37	0.35	1.50
DPS (SEK)			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.49
CFFO/share (SEK)			-1.4	-1.6	-0.1	-1.4	-0.3	0.5	0.4	1.3
Book value/share (SEK)			1.51	1.11	0.61	3.14	3.00	2.63	2.98	4.48
MARCING AND CROWTH	2042	204.4	2045	204.0	2047	2040	20405	20205	20245	20225
MARGINS AND GROWTH EBITDA margin	2013	2014 -17.6%	2015 -32.7%	2016 -9.3%	2017 -14.6%	2018 -11.0%	2019E 1.4%	2020E -3.9%	2021E 8.8%	2022E 20.1%
EBITA margin		-17.6%	-32.7%	-9.5% -9.5%	-14.6% -15.1%	-11.0%	1.4%	-3.9% -4.2%	8.3%	19.5%
EBIT margin		-21.8%	-32.9%	-9.5% -9.5%	-15.1%	-11.5%	-1.9%	-7.9%	5.5%	17.5%
EBIT adj margin		-21.8%	-32.9%	-9.5%	-15.1%	-11.5%	-1.9%	-7.9%	5.5%	17.5%
Sales growth		21.070	22.0%	14.2%	7.3%	12.7%	12.1%	28.0%	35.0%	35.0%
EBITDA growth			n.m.	67.6%	-69.3%	14.9%	n.m.	n.m.	n.m.	n.m.
EBITA growth			-84.4%	66.8%	-69.8%	14.5%	n.m.	n.m.	n.m.	n.m.
EPS adj growth				65.9%	-21.1%	-13.9%	73.0%	n.m.	n.m.	n.m.
PROFITABILITY	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
ROIC (after tax, incl. GW, adj.)	2013	-199.8%	-164.2%	-31.3%	-37.9%	-21.6%	-2.6%	-12.9%	14.2%	56.9%
ROIC (after tax, excl. GW, adj.)		-246.1%	-179.2%	-31.3%	-37.9%	-21.6%	-2.6%	-12.9%	14.2%	56.9%
ROE (adj.)		-47.9%	-54.2%	-29.2%	-54.1%	-26.3%	-4.6%	-13.3%	12.6%	40.2%
ROIC (adj.) - WACC		-208.8%	-173.2%	-40.4%	-46.9%	-30.7%	-11.7%	-22.0%	5.2%	47.9%
MARKET VALUE	2042	204.4	2045	204.0	2047	2040	20405	20205	20245	20225
MARKET VALUE	2013	2014 10.2	2015 9.20	2016 18.9	2017 23.0	2018 20.4	2019E 10.1	2020E 10.1	2021E 10.1	2022E 10.1
Share price (SEK) No. shares reduced by buybacks (m)		10.2	4.5	4.5	4.6	5.6	5.6	5.6	5.6	5.6
Mkt cap used in EV (m)			4.5	4.5 84	107	115	5.6 57	5.6 57	5.6 57	5.6 57
Net debt, year-end (m)		-9	-3	2	5	-3	2	-1	-3	-9
MV of min/ass and oth (m)		-0	-0	-0	-0	-0	-0	-0	-0	-0
Enterprise value (m)		Ü	38	86	111	112	59	56	54	47
VALUATION	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
EV/sales (x) EV/EBITDA (x)			2.5	5.0	6.0	5.4	2.5	1.9	1.3 15.3	0.9 4.3
EV/EBITA (x)			n.m. n.m.	n.m. n.m.	n.m. n.m.	n.m. n.m.	n.m. n.m.	n.m. n.m.	16.3	4.5
EV/EBIT (x)			n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	24.3	5.0
P/E (reported) (x)			n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	28.7	6.7
P/E (adj.) (x)			n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	28.7	6.7
P/BV (x)			6.10	17.1	37.6	6.49	3.37	3.85	3.39	2.26
EV/invested capital (x)			0.10		01.0	0.10	0.01	0.00	0.00	2.20
Dividend yield										4.90%
Total yield (incl. buybacks)										4.90%
FCFE-yield										
			-15.04%	-8.27%	-0.46%	-10.06%	-8.82%	4.78%	3.19%	11.98%
FINANCIAL RATIOS	2013	2014								11.98%
FINANCIAL RATIOS Net debt/EBITDA (x)	2013	2014 4.1	-15.04% 2015 0.6	-8.27% 2016 -1.5	-0.46% 2017 -1.8	-10.06% 2018 1.3	-8.82% 2019E 6.1	4.78% 2020E 0.7	3.19% 2021E -0.7	
	2013		2015	2016	2017	2018	2019E	2020E	2021E	11.98% 2022E
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio	2013	4.1 -0.8	2015 0.6	2016 -1.5 0.5 0.0%	2017 -1.8 1.7 0.0%	2018 1.3	2019E 6.1	2020E 0.7	2021E -0.7	11.98% 2022E -0.9
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x)	2013	4.1 -0.8 -22.7	2015 0.6 -0.5 0.0% n.m.	2016 -1.5 0.5 0.0% -28.0	2017 -1.8 1.7 0.0% -6.0	2018 1.3 -0.2 0.0%	2019E 6.1 0.1 0.0%	0.7 -0.1 0.0%	-0.7 -0.2 0.0%	2022E -0.9 -0.4 33.0%
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit)	2013	4.1 -0.8 -22.7 n.m.	2015 0.6 -0.5 0.0% n.m. n.m.	2016 -1.5 0.5 0.0% -28.0 n.m.	2017 -1.8 1.7 0.0% -6.0 n.m.	2018 1.3 -0.2 0.0% n.m.	2019E 6.1 0.1 0.0%	2020E 0.7 -0.1 0.0%	2021E -0.7 -0.2 0.0%	11.98% 2022E -0.9 -0.4 33.0% 80.7%
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m.	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3%	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7%	2018 1.3 -0.2 0.0% n.m. 19.8%	2019E 6.1 0.1 0.0% n.m. 14.1%	2020E 0.7 -0.1 0.0% n.m. 0.7%	2021E -0.7 -0.2 0.0% 91.5% 0.7%	2022E -0.9 -0.4 33.0% 80.7% 0.7%
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit)	2013	4.1 -0.8 -22.7 n.m.	2015 0.6 -0.5 0.0% n.m. n.m.	2016 -1.5 0.5 0.0% -28.0 n.m.	2017 -1.8 1.7 0.0% -6.0 n.m.	2018 1.3 -0.2 0.0% n.m.	2019E 6.1 0.1 0.0%	2020E 0.7 -0.1 0.0%	2021E -0.7 -0.2 0.0%	11.98% 2022E -0.9 -0.4 33.0% 80.7%
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m.	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3%	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7%	2018 1.3 -0.2 0.0% n.m. 19.8%	2019E 6.1 0.1 0.0% n.m. 14.1%	2020E 0.7 -0.1 0.0% n.m. 0.7%	2021E -0.7 -0.2 0.0% 91.5% 0.7%	2022E -0.9 -0.4 33.0% 80.7% 0.7%
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4%	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6%	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8%	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1%	2019E 6.1 0.1 0.0% n.m. 14.1% 51.1%	2020E 0.7 -0.1 0.0% n.m. 0.7% 27.0%	2021E -0.7 -0.2 0.0% 91.5% 0.7% 23.0%	2022E -0.9 -0.4 33.0% 80.7% 0.7% 22.0%
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. 0.5% 21.4%	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6%	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8%	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1%	2019E 6.1 0.1 0.0% n.m. 14.1% 51.1%	2020E 0.7 -0.1 0.0% n.m. 0.7% 27.0%	2021E -0.7 -0.2 0.0% 91.5% 0.7% 23.0%	11.98% 2022E -0.9 -0.4 33.0% 80.7% 0.7% 22.0%
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L Sales (m)	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. 0.5% 21.4% Q1 18	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6%	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18 4 -2 -2	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18	2019E 6.1 0.1 0.0% n.m. 14.1% 51.1% Q1 19	2020E 0.7 -0.1 0.0% n.m. 0.7% 27.0% Q2 19E	2021E -0.7 -0.2 0.0% 91.5% 0.7% 23.0% Q3 19E 0	11.98% 2022E -0.9 -0.4 33.0% 80.7% 0.7% 22.0% Q4 19E 23
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L Sales (m) EBITDA (m)	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4% Q1 18 5 -0	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18 4 -2	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18 5 -0	2019E 6.1 0.1 0.0% n.m. 14.1% 51.1% Q1 19 0	2020E 0.7 -0.1 0.0% n.m. 0.7% 27.0% Q2 19E 0	2021E -0.7 -0.2 0.0% 91.5% 0.7% 23.0% Q3 19E 0 0	11.98% 2022E -0.9 -0.4 33.0% 80.7% 0.7% 22.0% Q4 19E 23 0
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L Sales (m) EBITDA (m) EBIT before non-recurring items (m)	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. 0.5% 21.4% Q1 18 5 -0 -0	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18 6 0	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18 4 -2 -2	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18 5 -0 -0	2019E 6.1 0.1 0.0% n.m. 14.1% 51.1% Q1 19 0 0	2020E 0.7 -0.1 0.0% n.m. 0.7% 27.0% Q2 19E 0 0	2021E -0.7 -0.2 0.0% 91.5% 0.7% 23.0% Q3 19E 0 0	11.98% 2022E -0.9 -0.4 33.0% 80.7% 0.7% 22.0% Q4 19E 23 0 -0
Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L Sales (m) EBITDA (m) EBIT DA (m) Ret profit (adj.) (m)	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4% Q1 18 5 -0 -0 -1	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18 6 0 0	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18 4 -2 -2 -2	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18 5 -0 -0	2019E 6.1 0.1 0.0% n.m. 14.1% 51.1% Q1 19 0 0 0	2020E 0.7 -0.1 0.0% n.m. 0.7% 27.0% Q2 19E 0 0 0	2021E -0.7 -0.2 0.0% 91.5% 0.7% 23.0% Q3 19E 0 0 0	11.98% 2022E -0.9 -0.4 33.0% 80.7% 0.7% 22.0% Q4 19E 23 0 -0 -1

Source: Company data, Danske Bank Equity Research estimates



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