Health Care Equipment & Services, Sweden



\* Price as at close on 20 May 2019

Mats Palerius Mats Palerius

#### Company description

CEO

CFO

Zenicor offers complete system including a thumb EKG and a software backbone used for spontaneous and systematic screening for Atrial Fibrillation, the single most significant indicator for stroke. Zenicor's thumb EKG has been validated by several large scientific studies. Studies show that systematic screening using Zenicor's product is more efficient than the prevailing method, Holter EKG. Several countries are considering national screening programs for AF, but are awaiting additional scientific support, possibly coming 0320 in he 5 year follow up from the Swedish "Strokestop" study.

#### Ownership structure

14.9%
14.2%
12.4%
8.9%

Source: Company data

Estimate changes

	19E	20E	21E
Sales	-5.7%	-5.7%	-5.7%
EBITDA	-42.2%	-68.6%	-28.2%
EBIT (adj.)	-53.8%	n.m.	-32.4%
EPS (adj.)	n.m.	n.m.	n.m.

Source: Danske Bank Equity Research estimates

Analyst(s)

Oscar Stjerngren

Carolina Elvind

Find our research here: https://research.danskebank.com

Important disclosures and certifications are contained from page 8 of this report

# Zenicor

## Growth could be higher, but tender pipeline strong

Top-line growth, although decent, continued to suffer from the transition from equipment-based sales to a subscription, pay-per-use-based model. The positive aspect of this is that Zenicor is building a recurring revenue base. Looking ahead, we expect several contract wins during 2019 on the main markets, and possibly on new markets, to support revenue growth in 2019 and, more so, in 2020.

- Sales grew 11% y/y and 4% q/q in Q1 (+14% y/y in Q4 18). While this is slightly weaker than expected, growth in pay-per-use is picking up and as this is recurring revenues without initial payments the transition drives top-line growth more slowly than the previous business model with a large initial payment. The positive flip-side is that the revenues are subscription based and recurring. As pay-per-use contracts are relatively new (Finland, Sweden, UK), the utilisation rate is still relatively low, but we expect the increase to be a driver for higher growth during 2019.
- **New contracts.** The key positive is the continued expansion in the UK. The Cambridge study (SAFER), backed by the NHS, in which Zenicor's products are used, is getting positive ripple effects. Zenicor recently announced the first commercial project for atrial fibrillation (AF) diagnostics, with 10 local care units in London having signed an agreement to use Zenicor's equipment (digitalising healthcare). The CEO expects additional deals to be signed in 2019. We see a high likelihood for additional pay-per-use contracts in 2019, not only in the UK but possibly also in Sweden and Finland.
- Cashflow. Weak cashflow was the key negative. The underlying operations are close to zero, but the growth costs as pay-per-use customers pay with a lag. Also, payments for the SAFER project are back-end loaded in 2020. We consequently expect a swing back in working capital in 2020, but with cash on the balance sheet at SEK3m, the company needs to secure additional cash to fund growth, we believe.
- Valuation. In our base case we value Zenicor at 5.5x EV/Sales 2021E, a minor discount to peers at 7x. On the back of slightly reduced top-line estimates, we have trimmed our valuation range to SEK38-46 from SEK41-49.

Year-end Dec (SEK)	2017	2018	2019E	2020E	2021E					
Revenues (m)	18	21	25	32	43	34 1				
Revenues growth	7.3%	12.7%	18.1%	30.0%	35.0%	32	-		~	<u>.</u>
EBITDA (m)	-3	-2	2	1	6	30 1 1 1 1 1 1 1	Jan .		m	~
EBIT adj. (m)	-3	-2	1	-0	5	28 - 26 -	the CY	Wym		
EBIT growth	-69.8%	14.5%	n.m.	n.m.	n.m.	20				
Pre-tax profit (m)	-2	-3	1	-0	5	22 -	י א	LAAA	L	
EPS adj.	-0.46	-0.53	0.14	-0.06	0.78	20 -		10.1	M	
						18 -			"mayly	14.
DPS	0.00	0.00	0.00	0.00	0.00	16 -				
Dividend yield							S O N	D J	FM	АМ
FCF yield (incl. recurr capex)	-0.5%	-10.1%	-4.5%	4.8%	4.3%	-ZENI.TE -O	NO 11			
EBIT margin (adj.)	-15.1%	-11.5%	4.7%	-1.1%	11.5%		VINS All Tel	Jaseu		
Net debt/EBITDA (x)	-1.8	1.3	0.6	-4.1	-1.2		1M	ЗM	12M	5Y
ROIC	-37.9%	-21.6%	6.7%	-1.8%	29.8%	Absolute	-2%	-16%	-44%	n.m
EV/sales (x)	6.0	5.4	3.9	2.9	2.0	Rel. local market	0%	-18%	-45%	n.m
EV/EBITDA (adj.) (x)	n.m.	n.m.	50.8	n.m.	13.9	Rel. EU sector	0%	-18%	-45%	n.m
EV/EBITA (x)	n.m.	n.m.	53.5	n.m.	14.5		0,0	. 570	. 570	
EV/EBIT (adj.) (x)	n.m.	n.m.	83.8	n.m.	17.6					
P/E (adj.) (x)	n.m.	n.m.	n.m.	n.m.	21.5					

Source: Company data, Danske Bank Equity Research estimates

Source: FactSet

## Q1 19 summary and 2019 / 2020 outlook

In 2018, Zenicor had three major projects entering a commercial stage: Tammerfors, Uleåborg and Värmland. Tammerfors was the first project and was commercial from Q2 18. On top of this a contract was signed with the local care units in Värmland in 2018, and now recently a commercial agreement was signed with 10 local care units in London. We have very high hopes for continued roll-out in the UK, and possibly an additional, new market, of the concept to digitalise initial care in AF. The UK project is not significant in monetary terms, but comes on the back of the large, NHS-backed SAFER study. We see this as a first step to roll out the pay-per-use based model in the UK. Zenicor's CEO, Mats Palerius, say they have high hopes of signing additional pay-per-use deals in 2019. The company has previously talked about additional deals in Sweden and Finland, and now the vast UK market has opened up. We believe the validation of the UK's NHS through the SAFER study is an essential argument in the sales process, and we would not be surprised if this also helps Zenicor to break into an additional, new market.

From a financial perspective we believe the 10 local care units in London could generate sales of SEK0.3m per annum, assuming a 50% utilisation of the equipment. This equals some 2% of 2018 revenues, but mind that this is a small deal. The gradual ramp up in utilisation rates of the already announced projects is the key driver for an expected higher top-line growth in the remainder of 2019, and we expect new contracts yet to be announced to support our growth assumptions for 2020. The significant upside still lies in national screening programmes for AF, but this lies a couple of years out in time.

Table 1: Zenicor Q1 19 deviation of actual from estimated results

SEKm	Q1 19A	Q1 19E	Deviation	Q1 18
Sales	5.7	6.3	-9%	5.1
Sales growth	11%	22%	-11.4	2%
EBITDA	-0.4	1.0	-137%	-0.4
EBIT	-0.4	0.9	-140%	-0.4
EBIT-margin	-6.7%	15.1%	-21.7	-7.7%
PTP	-0.5	0.9	-159%	-0.5
Net profit	-0.5	0.9	-159%	-0.5
EPS (SEK)	-0.09	0.15	-159%	-0.11
Net debt (cash)	0.4	-3.2	-11%	-11.4

We have trimmed our sales growth assumptions for 2019 by 6% on the back of the slight sales miss in Q1, but we keep our H2 19 tilted recovery in growth on the back of an increased utilisation rate in the new contracts.



Source: Company data, Danske Bank Equity Research estimates

Cashflow in the quarter was weak, negative SEK3.4m hurt by a SEK2.4m working capital tie. Cashflow ex working capital was negative SEK1.0m and we expect the company to be able to bring this into positive territory for FY 2019, driven by top-line growth. The working capital tie is, however, likely to continue to be a strain on cash, in particular as payment terms for the SAFER project are back-end loaded in 2020. This will support cashflow in 2020, but the low cash level is a risk and increases the likelihood that the company will need to secure additional external funding.

SEKm	Q1 18	Q2 18	Q3 18	Q4 18	2018	Q1 19	Q2 19E	Q3 19E	Q4 19E	2019E	2020E	2021E
Sales	5.1	5.9	4.3	5.5	20.8	5.7	6.8	5.1	7.0	24.6	31.9	43.1
Sales growth	2%	13%	25%	14%	13%	11%	15%	20%	27%	18%	30%	35%
EBITDA	-0.4	0.2	-1.8	-0.3	-2.3	-0.4	1.3	-0.6	0.9	1.2	0.8	6.2
EBIT	-0.4	0.1	-1.8	-0.3	-2.4	-0.4	1.3	-0.6	0.9	1.1	-0.4	4.9
EBIT-margin	-7.7%	2.3%	-42.6%	-5.5%	-11.5%	-6.7%	18.5%	-12.4%	12.9%	4.7%	-1.1%	11.5%
PTP	-0.5	0.1	-1.9	-0.4	-2.7	-0.5	1.2	-0.7	0.8	0.8	-0.4	4.9
Net profit	-0.5	0.1	-1.9	-0.4	-2.7	-0.5	1.2	-0.7	0.8	0.8	-0.3	4.4
EPS (SEK)	-0.11	0.01	-0.33	-0.07	-0.49	-0.09	0.21	-0.13	0.15	0.14	-0.06	0.78
Net debt (cash)	-11.4	-8.6	-8.1	-3.1	-3.1	0.4	0.0	1.6	1.2	1.2	-3.4	-7.6

Table 2: Zenicor - Key figures

Source: Company data, Danske Bank Equity Research estimates

### Valuation

When valuing a company such as Zenicor in an attractive market with good growth prospects but in the early stages of its development phase, we need to look two to four years out to determine what kind of sales and margins the company could deliver. We have established that we see a high need for the company's products and that there is a high probability of market growth. In this market, Zenicor has an established position in terms of scientific support from several studies. In addition, the company has accelerated, and should continue to accelerate, its position in the market and has a proven revenue model. We argue recent orders add to the validation and that the company's way to market works.

#### Table 3: Healthcare peer group summary - EV/sales

Healthcare	Price*		Mkt cap		EV/sales		
peers	(Icl ccy)	Ticker	(lcl ccy m)	2018	2019E	2020E	2021E
Biotage AB	120.3	BIOT SS	7,844	8.5	7.4	6.7	6.0
Vitrolife AB	204.6	VITR SS	22,210	18.9	15.3	13.5	12.0
Sectra AB Class B	310	SECTB SS	11,889	8.3	7.7	7.1	0.0
Ambu A/S Class B	124.6	AMBUB DC	30,516	12.4	10.3	8.4	6.7
Boule Diagnostics AB	58.5	BOUL SS	1,136	2.6	2.4	2.2	1.9
Xvivo Perfusion AB	194.4	XVIVO SS	5,091	26.1	19.9	12.1	8.2
iRhythm Technologies, Inc.	69.965	IRTC US	1,727	11.9	8.3	6.3	4.8
Zenicor Medical Systems AB	16.3	ZENI SS	92	3.8	2.8	2.0	1.3
Median (excl. iRhythm & Zenico	r)			10.5	9.0	7.8	6.3
Average (excl. iRhythm & Zenico	or)			9.0	7.6	8.3	7.0

\* Prices as at 16:15 CEST on 17 May 2019

Source: FactSet (prices and peer consensus), Danske Bank Equity Research (Zenicor estimates)

Healthcare	Price			EV/EB	IT (x)			P/E	(x)		
peers	(IcI ccy)	Ticker	(Icl ccy m)	2018	2019E	2020E	2021E	2018	2019E	2020E	2021E
Biotage AB	120.3	BIOT SS	7,844	45.2	36.9	30.4	26.6	46.4	39.3	37.1	36.2
Vitrolife AB	204.6	VITR SS	22,210	54.3	44.6	38.5	32.5	71.1	56.9	50.4	43.4
Sectra AB Class B	310	SECTB SS	11,889	48.2	42.6	38.0	0.0	63.5	56.9	51.0	0.0
Ambu A/S Class B	124.6	AMBUB DC	30,516	57.5	43.9	31.6	23.0	88.9	60.8	41.0	28.7
Boule Diagnostics	58.5	BOUL SS	1,136	20.5	17.4	13.7	12.0	28.4	28.9	19.2	17.1
Xvivo Perfusion AB	194.4	XVIVO SS	5,091	346.3	124.9	46.9	25.5	279.1	133.9	58.6	33.1
iRhythm Technolog	69.965	IRTC US	1,727	0.0	0.0	0.0	211.4	0.0	0.0	0.0	343.0
Zenicor Medical Sys.	16.3	ZENI SS	92	81.3	-249.6	17.1	5.7	118.5	-291.4	20.9	7.9
Median (excl. iRhyth	m & Zenico	or)		48.2	42.6	31.6	23.0	63.5	56.9	41.0	28.7
Average (excl. iRhyth	nm & Zenio	cor)		41.9	34.3	27.9	15.7	55.4	44.9	36.6	23.8

Table 4: Healthcare peer group summary - EV/EBIT and P/E

Source: FactSet (prices and peer consensus), Danske Bank Equity Research (Zenicor estimates)

We find the sales multiple in relation to peers the most relevant way to value Zenicor. We value Zenicor on an EV/sales 2021E multiple of 5.5x. This implies a discount to the peer group average of 7.0x and the reason for the discount is that we argue Zenicor must demonstrate that the company can accelerate growth rates and achieve scale on the product. Note that the larger US peer iRhythm Technologies trades on an EV/sales 2021E of 5x. We lower the base value from SEK45 to SEK42 per share on the back of a reduction in top-line growth assumptions. Applying our cautious and optimistic scenarios, we reach a range of SEK38-46 (previously SEK41-49). Given the company's asset-light model, scientific validation of the product and growth above that of peers over the forecast period, we find a valuation close to peers justified. Our DCF indicates a fair value of SEK62 but in light of the strong expected sales growth and inherent uncertainty in the DCF valuations of high-growth companies, we rely on the sales multiple valuation.

Figure 1: Scenario valuation summary

2021E	EV/Sales	Mkt cap (SEKm)	Per share (SEK)	Upside
Bear	5.0	215.5	38.2	135%
Base	5.5	237.1	42.1	158%
Bull	6.0	258.6	45.9	182%
Current share price		91.9	16.3	

Source: Danske Bank Equity Research estimates

#### Risks

Zenicor operates in a competitive industry, with several potential competing products and technologies. The technology is proven and superior to most prevailing methods for atrial fibrillation screening, supported by several independent studies. Having said this, there is always a risk of new entrants, or existing players developing stronger propositions. There are several global players with strong financial resources that could increase their marketing efforts to expand their shares in Zenicor's home markets.

The company needs to continue investing in marketing in order to drive volumes, while trimming costs in order to remain competitive. There is a risk that increased spending would not result in the expected top-line growth, hence requiring additional capital injections. Also, the strain on working capital increases the risk that additional capital is needed.

A key demand driver for Zenicor is preventive screening for atrial fibrillation. We see a high likelihood of more broad-based screening but these decisions lie outside the company's control. National healthcare systems tend to be slow in adopting new technology and medical professionals can be slow in implementing new technical solutions.

There is a currency risk as Zenicor reports in Swedish krona but sales, to an increasing extent (30% of total sales but 50% of sales growth), are outside of Sweden. Costs are predominantly in Swedish krona. The 30% of revenues not in Swedish krona are mainly in euro and British pounds (with, we believe, minor exposure to Norwegian krone and Swiss francs).



## Company summary

#### Sales breakdown, geographical areas

Sales breakdown, divisions

n.a.

n.a.

### Company information

Zenicor Saltmätargatan 8, 113 59 STOCKHOLM Sweden www.zenicor.se

## Main shareholders

Votes (%)	Capital (%)
14.9%	14.9%
14.2%	14.2%
12.4%	12.4%
8.9%	8.9%
	14.9% 14.2% 12.4%

EBIT —EBIT-margin (RHS)

10%

5%

0%

-10%

-15%

-20%

-25%

-30%

-35%

2020E -5%

2019E

EBIT and EBIT-margin (SEKm)

### Net sales and EBITDA margin (SEKm)







#### 7.0x

2020E -

EV/Sales NTM

2

1

0

-1

-2

-3

-4

-5

-6

2013

2014



#### Source: FactSet, Company data, Danske Bank Equity Research estimates

## Summary tables

INCOME STATEMENT										
Year end Dec, SEKm	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
Net sales	20.0	12	15	17	18	2010	20132	32	43	58
Cost of sales & operating costs		-15	-20	-19	-21	-27	-26	-31	-37	-44
EBITDA		-2	-5	-2	-3	-2	2	1	6	15
EBITDA, adj.		-2	-5	-2	-3	-2	2	1	6	15
Depreciation		-1	-0	-0	-0	-0	-0	-0	-0	-0
EBITA		-3	-5	-0	-3	-0 -2	2	-0	6	-0
EBITA EBIT incl. EO, bef. ass.		-3	-5	-2	-3	-2	1	-0	5	13
EBIT, adj.		-3 -3	-5	-2	-3 -3	-2 -2	1	-0 -0	5	13
-	0	-3	-0	-2		-2	-0	-0	0	0
Financial items, net	0			-0 -2	1		-0 1	-0	5	13
Pre-tax profit		-3	-5	-2	-2	-3	1	- <b>U</b> 0	5 -1	
Taxes		•	-	•	•	•				-1
Net profit, rep.		-3	-5	-2	-2	-3	1	-0	4	12
Net profit, adj.		-3	-5	-2	-2	-3	1	-0	4	12
CASH FLOW										
SEKm	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
EBITDA		-2	-5	-2	-3	-2	2	1	6	15
Change in working capital		1	-1	-5	2	-5	-2	4	-1	-3
Net interest paid		-0	-0	-0	1	-0	-0			
Taxes paid		-0	-0					0	-1	-1
Other operating cash items										
Cash flow from operations		-2	-6	-7	-0	-7	-1	5	4	10
Capex		-0	-0	-0	-0	-4	-3	-0	-0	-0
Div to min										
Free cash flow		-2	-6	-7	-0	-12	-4	5	4	10
Disposals/(acquisitions)		-	Ū.	•	Ū		-	•	•	
Free cash flow to equity		-2	-6	-7	-0	-12	-4	5	4	10
Dividend paid		-	-0	-	-0	-12	-	5	-	
Share buybacks										
New issue common stock		11				18				
Incr./(decr.) in debt		40				-2				
Minorities & other financing CF		-10	-0	4	-0	2				
Cash flow from financing		11	-0	4	-0	18	0	0	0	0
Disc. ops & other										
Incr./(decr.) in cash		10	-6	-3	-1	6	-4	5	4	10
BALANCE SHEET										
SEKm	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022E
Cash & cash equivalents		10	4	1	0	6	2	7	11	21
Inventory		2	1	3	4	4	4	5	7	9
Trade receivables		2	3	4	4	4	5	7	9	12
Other current assets		1	1	2	3	7	9	4	4	6
Goodwill		1								
Other intangible assets						4	6	5	4	3
Fixed tangible assets			0	0	0	0	0	1	1	1
Associated companies		0	0	0	0	0	0	0	0	0
Other non-current assets		0	0	0	0	0	0	0	0	0
Total assets		15	9	11	12	26	28	29	36	51
Shareholders' equity		12	7	5	3	18	18	18	23	34
Of which minority interests			-	-	-					• •
Current liabilities		3	2	3	4	5	6	8	10	14
Interest-bearing debt		1	0	3	5	3	3	3	3	3
Pension liabilities			U	5	5	5	J	J	5	3
Oth non-curr. liabilities		4	•	•	•		•			
The sector of the sector of				6	9	8	9	11	14	17
Total liabilities			3							
Total liabilities Total liabilities and equity Net debt		-9	9 -3	11 2	12 5	26 -3	28 1	29 -3	36 -7	<b>51</b> -17

Danske Bank

## Summary tables

PER SHARE DATA	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022
No. of shares, fully diluted (y.e.) (m)			4.5	4.5	4.6	5.6	5.6	5.6	5.6	5
No. of shares, fully diluted (avg.) (m)			4.5	4.5	4.5	5.1	5.6	5.6	5.6	5
EPS (SEK)			-1.12	-0.38	-0.46	-0.53	0.14	-0.06	0.78	2.0
EPS adj. (SEK)			-1.12	-0.38	-0.46	-0.53	0.14	-0.06	0.78	2.0
DPS (SEK)			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.6
CFFO/share (SEK)			-1.4	-1.6	-0.1	-1.4	-0.1	0.8	0.8	1
Book value/share (SEK)			1.51	1.11	0.61	3.14	3.28	3.22	4.00	6.0
MARGINS AND GROWTH	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022
EBITDA margin	2013	-17.6%	-32.7%	-9.3%	-14.6%	-11.0%	7.7%	2.6%	14.5%	25.1
EBITA margin		-21.8%	-32.7%	-9.5%	-14.0%	-11.5%	7.3%	2.0%	14.0%	24.4
		-21.8%	-32.9%	-9.5%	-15.1%	-11.5%	4.7%	-1.1%	14.0%	24.4
EBIT margin										
EBIT adj margin Sales growth		-21.8%	-32.9% 22.0%	-9.5% 14.2%	-15.1% 7.3%	-11.5% 12.7%	4.7% 18.1%	-1.1% 30.0%	11.5% 35.0%	22.6 35.0
EBITDA growth			n.m.	67.6%	-69.3%	14.9%	n.m.	-55.9%	n.m.	n.
EBITA growth			-84.4%	66.8%	-69.8%	14.5%	n.m.	-59.4%	n.m.	n.
EPS adj growth				65.9%	-21.1%	-13.9%	n.m.	n.m.	n.m.	n.
PROFITABILITY	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022
ROIC (after tax, incl. GW, adj.)		-199.8%	-164.2%	-31.3%	-37.9%	-21.6%	6.7%	-1.8%	29.8%	73.8
ROIC (after tax, excl. GW, adj.)		-246.1%	-179.2%	-31.3%	-37.9%	-21.6%	6.7%	-1.8%	29.8%	73.8
ROE (adj.)		-47.9%	-54.2%	-29.2%	-54.1%	-26.3%	4.3%	-1.7%	21.6%	41.2
ROIC (adj.) - WACC		-208.8%	-173.2%	-40.4%	-46.9%	-30.7%	-2.3%	-10.9%	20.8%	64.8
MARKET VALUE	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	202
Share price (SEK)		10.2	9.20	18.9	23.0	20.4	16.8	16.8	16.8	16
No. shares reduced by buybacks (m)			4.5	4.5	4.6	5.6	5.6	5.6	5.6	ŧ
Mkt cap used in EV (m)			41	84	107	115	95	95	95	
Net debt, year-end (m)		-9	-3	2	5	-3	1	-3	-7	-
MV of min/ass and oth (m)		-0	-0	-0	-0	-0	-0	-0	-0	
Enterprise value (m)		0	38	86	111	112	96	91	87	
VALUATION	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	2022
EV/sales (x)	2013	2014	2015	5.0	6.0	5.4	3.9	2020E	2021E	202
EV/EBITDA (x)			n.m.	n.m.	n.m.	n.m.	50.8	n.m.	13.9	5
EV/EBITA (x)			n.m.	n.m.	n.m.	n.m.	53.5	n.m.	14.5	5
EV/EBIT (x)			n.m.	n.m.	n.m.	n.m.	83.8	n.m.	14.5	5
P/E (reported) (x)			n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	21.5	e e e e e e e e e e e e e e e e e e e
P/E (adj.) (x)			n.m.	n.m.	n.m.	n.m.	n.m.	n.m.	21.5	6
P/BV (x)			6.10	17.1	37.6	6.49	5.12	5.21	4.20	2.
EV/invested capital (x)										4.00
										4.08
-								4.81%	4.0.40/	4.08
Total yield (incl. buybacks)			45.040/	0.070/	0.400	10.000	4 4001			10.39
Total yield (incl. buybacks)			-15.04%	-8.27%	-0.46%	-10.06%	-4.49%	4.0176	4.34%	
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS	2013	2014	2015	2016	2017	2018	2019E	2020E	2021E	202
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x)	2013	4.1	<b>2015</b> 0.6	<b>2016</b> -1.5	<b>2017</b> -1.8	<b>2018</b> 1.3	<b>2019E</b> 0.6	<b>2020E</b> -4.1	<b>2021E</b> -1.2	<b>202</b>
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/equity (x), year-end	2013		<b>2015</b> 0.6 -0.5	<b>2016</b> -1.5 0.5	<b>2017</b> -1.8 1.7	<b>2018</b> 1.3 -0.2	<b>2019E</b> 0.6 0.1	<b>2020E</b> -4.1 -0.2	<b>2021E</b> -1.2 -0.3	<b>202</b> -1 -0
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/equity (x), year-end	2013	4.1 -0.8	<b>2015</b> 0.6	<b>2016</b> -1.5 0.5 0.0%	<b>2017</b> -1.8 1.7 0.0%	<b>2018</b> 1.3	<b>2019E</b> 0.6	<b>2020E</b> -4.1	<b>2021E</b> -1.2	<b>202</b> -1 -0
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio	2013	4.1	<b>2015</b> 0.6 -0.5	<b>2016</b> -1.5 0.5	<b>2017</b> -1.8 1.7	<b>2018</b> 1.3 -0.2	<b>2019E</b> 0.6 0.1 0.0%	<b>2020E</b> -4.1 -0.2	<b>2021E</b> -1.2 -0.3 0.0%	<b>202</b>  -( 33.(
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net deb//EBITDA (x) Net deb//equity (x), year-end Dividend payout ratio Interest coverage (x)	2013	4.1 -0.8	<b>2015</b> 0.6 -0.5 0.0%	<b>2016</b> -1.5 0.5 0.0%	<b>2017</b> -1.8 1.7 0.0%	<b>2018</b> 1.3 -0.2	<b>2019E</b> 0.6 0.1	<b>2020E</b> -4.1 -0.2	<b>2021E</b> -1.2 -0.3	<b>202</b> : -1 -( 33.0 84.1
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit)	2013	4.1 -0.8 -22.7	2015 0.6 -0.5 0.0% n.m.	<b>2016</b> -1.5 0.5 0.0% -28.0	<b>2017</b> -1.8 1.7 0.0% -6.0	<b>2018</b> 1.3 -0.2 0.0%	<b>2019E</b> 0.6 0.1 0.0%	<b>2020E</b> -4.1 -0.2 0.0%	<b>2021E</b> -1.2 -0.3 0.0%	202 -1 -0 33.0 84.1 0.7
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/EBITDA (x) Net debt/Equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales	2013	4.1 -0.8 -22.7 n.m.	2015 0.6 -0.5 0.0% n.m. n.m.	2016 -1.5 0.5 0.0% -28.0 n.m.	2017 -1.8 1.7 0.0% -6.0 n.m.	2018 1.3 -0.2 0.0% n.m.	2019E 0.6 0.1 0.0% -548.8%	2020E -4.1 -0.2 0.0% n.m.	<b>2021E</b> -1.2 -0.3 0.0% 93.3%	<b>202</b>  33.0 84.1
Total yiel <sup>d</sup> (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4%	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6%	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8%	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1%	2019E 0.6 0.1 0.0% -548.8% 14.0% 51.1%	2020E -4.1 -0.2 0.0% n.m. 0.7% 27.0%	2021E -1.2 -0.3 0.0% 93.3% 0.7% 23.0%	202 
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4% Q1 18	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18	2019E 0.6 0.1 0.0% -548.8% 14.0% 51.1% Q1 19	2020E -4.1 -0.2 0.0% n.m. 0.7% 27.0% Q2 19E	2021E -1.2 -0.3 0.0% 93.3% 0.7% 23.0% Q3 19E	202 
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/EBITDA (x) Net debt/Equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L Sales (m)	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4% Q1 18 5	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18 6	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18 4	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18 5	2019E 0.6 0.1 0.0% -548.8% 14.0% 51.1% Q119 0	2020E -4.1 -0.2 0.0% n.m. 0.7% 27.0% Q2 19E 0	2021E -1.2 -0.3 0.0% 93.3% 0.7% 23.0% Q3 19E 0	202 
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L Sales (m) EBITDA (m)	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4% Q1 18 5 -0	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18 6 0	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18 4 -2	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18 5 -0	2019E 0.6 0.1 0.0% -548.8% 14.0% 51.1% Q1 19 0 0	2020E -4.1 -0.2 0.0% n.m. 0.7% 27.0% Q2 19E 0 0	2021E -1.2 -0.3 0.0% 93.3% 0.7% 23.0% Q3 19E 0 0	202 
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales NWC/sales QUARTERLY P&L Sales (m) EBITDA (m) EBIT before non-recurring items (m)	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4% 21.4% 0 0.5 5 -0 -0 -0	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18 6 0 0	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18 4 -2 -2 -2	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18 5 -0 -0 -0	2019E 0.6 0.1 0.0% -548.8% 14.0% 51.1% Q1 19 0 0 0 0	2020E -4.1 -0.2 0.0% n.m. 0.7% 27.0% Q2 19E 0 0 0 0	2021E -1.2 -0.3 0.0% 93.3% 0.7% 23.0% Q3 19E 0 0 0 0	202 
Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Cash conversion (FCF/net profit) Capex/sales NWC/sales QUARTERLY P&L Sales (m) EBITDA (m) EBIT before non-recurring items (m) Net profit (adj.) (m)	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4% 21.4% 21.4% 5 -0 -0 -0 -1	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18 6 0 0 0 0	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% 20318 4 -2 -2 -2 -2	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18 5 -0 -0 -0 -0	2019E 0.6 0.1 0.0% -548.8% 14.0% 51.1% 0 0 0 0 0 0 0	2020E -4.1 -0.2 0.0% n.m. 0.7% 27.0% Q2 19E 0 0 0 0 0 0	2021E -1.2 -0.3 0.0% 93.3% 0.7% 23.0% Q3 19E 0 0 0 0 0	202 -( 33.0 84.1 0.7 22.0 Q4 1
Dividend yield Total yield (incl. buybacks) FCFE-yield FINANCIAL RATIOS Net debt/EBITDA (x) Net debt/EBITDA (x) Net debt/equity (x), year-end Dividend payout ratio Interest coverage (x) Capex/sales NWC/sales QUARTERLY P&L Sales (m) EBITDA (m) EBITDA (m) EBITDA (m) EBITDA (m) EBITDA (m) EBITDA (m) EBITDA margin	2013	4.1 -0.8 -22.7 n.m. 0.4%	2015 0.6 -0.5 0.0% n.m. n.m. 0.5% 21.4% 21.4% 0 0.5 5 -0 -0 -0	2016 -1.5 0.5 0.0% -28.0 n.m. 0.3% 40.6% Q2 18 6 0 0	2017 -1.8 1.7 0.0% -6.0 n.m. 0.7% 39.8% Q3 18 4 -2 -2 -2	2018 1.3 -0.2 0.0% n.m. 19.8% 49.1% Q4 18 5 -0 -0 -0	2019E 0.6 0.1 0.0% -548.8% 14.0% 51.1% Q1 19 0 0 0 0	2020E -4.1 -0.2 0.0% n.m. 0.7% 27.0% Q2 19E 0 0 0 0	2021E -1.2 -0.3 0.0% 93.3% 0.7% 23.0% Q3 19E 0 0 0 0	<b>202</b> : -1 -( 33.0 84.1

Source: Company data, Danske Bank Equity Research estimates

## Disclosures

This commissioned research report has been prepared by Equity Research, a division of Danske Bank A/S ('Danske Bank'). The authors of this research report are Oscar Stjerngren and Carolina Elvind.

This commissioned research report should be considered marketing material, as it has been requested and paid for by Zenicor and has therefore not been prepared in accordance with the legal requirements designed to promote the independence of investment research. However, the report is still subject to prohibition on dealing ahead of the dissemination of the report.

#### Analyst certification

Each research analyst responsible for the content of this commissioned research report certifies that the views expressed in the research report accurately reflect the research analyst's personal view about the financial instruments and issuers covered by the research report.

#### Regulation

Danske Bank is authorised and subject to regulation by the Danish Financial Supervisory Authority and is subject to the rules and regulation of the relevant regulators in all other jurisdictions where it conducts business. Danske Bank is subject to limited regulation by the Financial Conduct Authority and the Prudential Regulation Authority (UK). Details on the extent of the regulation by the Financial Conduct Authority and the Prudential Regulation Authority are available from Danske Bank on request.

Danske Bank's commissioned research reports are prepared in accordance with the recommendations of the Danish Securities Dealers Association.

#### Conflicts of interest

Danske Bank has established procedures to prevent conflicts of interest and to ensure the provision of high-quality research based on research objectivity and independence from outside influences. These procedures are documented in Danske Bank's research policies. Employees within Danske Bank's Research Departments have been instructed that any request that might impair the objectivity of research and independence from outside influence of research shall be referred to Research Management and the Compliance Department. Danske Bank's Research Departments are organised independently from and do not report to other business areas within Danske Bank.

Research analysts are remunerated in part based on the overall profitability of Danske Bank, which includes investment banking revenues, but do not receive bonuses or other remuneration linked to specific corporate finance or debt capital transactions.

Danske Bank, its affiliates, subsidiaries and staff may perform services for or solicit business from Zenicor and may hold long or short positions in, or otherwise be interested in, the financial instruments mentioned in this research report. The Equity and Corporate Bonds analysts of Danske Bank and undertakings with which the Equity and Corporate Bonds analysts have close links are, however, not permitted to invest in financial instruments that are covered by the relevant Equity or Corporate Bonds analyst or the research sector to which the analyst is linked.

Danske Bank, its affiliates and subsidiaries are engaged in commercial banking, securities underwriting, dealing, trading, brokerage, investment management, investment banking, custody and other financial services activities, may be a lender to Zenicor and have whatever rights as are available to a creditor under applicable law and the applicable loan and credit agreements. At any time, Danske Bank, its affiliates and subsidiaries may have credit or other information regarding Zenicor that is not available to or may not be used by the personnel responsible for the preparation of this report, which might affect the analysis and opinions expressed in this research report.

Danske Bank is a market maker and a liquidity provider and may hold positions in the financial instruments of the issuer(s) mentioned in this research report.

Parts of this research report have been disclosed to Zenicor for factual check.

As an investment bank, Danske Bank, its affiliates and subsidiaries provide a variety of financial services, including investment banking services. It is possible that Danske Bank and/or its affiliates and/or its subsidiaries might seek to become engaged to provide such services to Zenicor in the next three months.

#### Financial models and/or methodology used in this research report

Investment views and opinions in this research report are formed on the basis of a combined selection of discounted cash flow analysis, industry knowledge, peer group analysis and company-specific and market technical elements (events affecting both the financial and operational profile of the company). Forecasting of company sales and earnings is based on segmented bottom-up models using subjective views of relevant future market developments. In addition, the expected macroeconomic environment is taken into account. The output is aggregated into models for group profit and loss, balance sheets and cash flow estimates – all taking into account the recent development in historical research reports.

More information about the valuation and/or methodology and the underlying assumptions is accessible via www.danskebank.com/equityresearch.

#### Risk warning

Major risks connected with investment views or opinions in this research report, including a sensitivity analysis of relevant assumptions, are stated throughout the text.

#### Expected updates

This research product will be updated on a semi-annual basis as a minimum.

#### Completion and first dissemination

The completion date and time in this research report mean the date and time when the author hands over the final version of the research report to Danske Bank's editing function for legal review and editing.

The date and time of first dissemination mean the date and estimated time of the first dissemination of this research report. The estimated time may deviate up to 15 minutes from the effective dissemination time due to technical limitations.

See the back page of this research report for the date and time of first dissemination.

#### Recommendation structure

This report does not include an investment recommendation and this section is therefore not relevant for this publication.

#### Validity time period

This communication as well as previous communications referred to below are valid until the earlier of (a) dissemination of a superseding communication by the author, or (b) significant changes in circumstances following its dissemination, including events relating to the market or the issuer, which can influence the price of the issuer or financial instrument.

Danske Bank

Investment recommendations disseminated in the preceding 12-month period Not relevant for this publication as no recommendations are connected to the report.

## General disclaimer

This commissioned research has been prepared by Equity Research (a division of Danske Bank A/S). It is provided for informational purposes only. It does not constitute or form part of, and shall under no circumstances be considered as, an offer to sell or a solicitation of an offer to purchase or sell any relevant financial instruments (i.e. financial instruments mentioned herein or other financial instruments of any issuer mentioned herein and/or options, warrants, rights or other interests with respect to any such financial instruments) ('Relevant Financial Instruments').

The research report has been prepared independently of outside influence and solely on the basis of publicly available information that Danske Bank considers to be reliable. While reasonable care has been taken to ensure that its contents are not untrue or misleading, no representation is made as to its accuracy or completeness and Danske Bank, its affiliates and subsidiaries accept no liability whatsoever for any direct or consequential loss, including without limitation any loss of profits, arising from reliance on this research report.

The opinions expressed herein are the opinions of the research analysts responsible for the research report and reflect their judgement as of the date hereof. These opinions are subject to change and Danske Bank does not undertake to notify any recipient of this research report of any such change nor of any other changes related to the information provided in the research report.

This research report is not intended for, and may not be redistributed to, retail customers in the United Kingdom and may under no circumstances be distributed in the United States.

This research report is protected by copyright and is intended solely for the designated addressee. It may not be reproduced or distributed, in whole or in part, by any recipient for any purpose without Danske Bank's prior written consent.

Report completed: 20 May 2019 at 16:48 CEST Report disseminated: 20 May 2019 at 19:30 CEST